Non-Consolidated Financial Statements of

DISTRICT OF NIPISSING SOCIAL SERVICES ADMINISTRATION BOARD

Management's Responsibility for the Non-Consolidated Financial Statements

The accompanying non-consolidated financial statements of The District of Nipissing Social Services Administration Board (the "Board") are the responsibility of the Board's management and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in Note 1 to the non-consolidated financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Board's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the non-consolidated financial statements. These systems are monitored and evaluated by Management.

The Board meets with Management and the external auditors to review the non-consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the non-consolidated financial statements.

The non-consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the Board. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Board's non-consolidated financial statements.

Joseph Bradbury Chief Administrative Officer



KPMG LLP 925 Stockdale Road, Ste. 300, PO Box 990 North Bay ON P1B 8K3 Canada Telephone (705) 472-5110 Fax (705) 472-1249

INDEPENDENT AUDITORS' REPORT

To the Members of District of Nipissing Social Services Administration Board

We have audited the accompanying non-consolidated financial statements of District of Nipissing Social Services Administration Board, which comprise the non-consolidated statement of financial position as at December 31, 2016, and the non-consolidated statements of financial operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information. The non-consolidated financial statements have been prepared by management using the basis of accounting in Note 1 to the non-consolidated financial statements.

Management's Responsibility for the Non-Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these nonconsolidated financial statements in accordance with the basis of accounting in Note 1 to the non-consolidated financial statements; this includes determining that the basis of accounting is an acceptable basis for the preparation of the non-consolidated financial statements in the circumstances, and for such internal control as management determines is necessary to enable the preparation of non-consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these non-consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the non-consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the non-consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the non-consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the non-consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the non-consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the non-consolidated financial statements present fairly, in all material respects, the non-consolidated financial position of District of Nipissing Social Services Administration Board as at December 31, 2016, and its non-consolidated results of operations, changes in net financial assets and its cash flows for the year then ended in accordance with the basis of accounting in Note 1 to the non-consolidated financial statements.

Basis of Accounting and Restriction on Use

Without modifying our opinion, we draw attention to Note 1 to the non-consolidated financial statements, which describe the basis of accounting. The financial statements are prepared for the use of The District of Nipissing Social Services Administration Board. As a result, the non-consolidated financial statements may not be suitable for another purpose. Our report is intended solely for the Members of the District of Nipissing Social Services Administration board and should not be used by parties other than the Members of the District of Nipissing Social Services Administration Board.

Other Matters

The District of Nipissing Social Services Administration Board is in the process of preparing a separate set of consolidated financial statements for the year ended December 31, 2016 in accordance with Canadian public sector accounting standards on which we will issue a separate auditors' report to the Members of District of Nipissing Social Services Administration Board.

Our audit was conducted for the purpose of forming an opinion on the basic nonconsolidated financial statements taken as a whole. The current year's supplementary information included in the Schedules is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the basic non-consolidated financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic non-consolidated financial statements taken as a whole.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

April 25, 2017 North Bay, Canada

Non-Consolidated Statement of Financial Position

December 31, 2016, with comparative information for 2015

	2016	2015
Financial assets		
Cash	\$ 6,342,837	\$ 8,667,773
Accounts receivable (note 2)	2,896,620	806,701
Investments (note 3)	2,772,616	2,711,314
	12,012,073	12,185,788
Financial liabilities		
Accounts payable and accrued liabilities (note 4)	2,148,230	2,573,910
Deferred revenue - other (note 5)	1,833,617	1,440,953
Deferred revenue - long-term (note 5)	3,435,866	3,421,298
	7,417,713	7,436,161
Net financial assets	4,594,360	4,749,627
Non-financial assets		
Tangible capital assets (note 6)	1,481,145	1,630,236
Other	1,625,453	1,170,451
	3,106,598	2,800,687
Forgivable loans (note 11)		
Commitments (note 12)		
Accumulated surplus (note 7)	\$ 7,700,958	\$ 7,550,314

The accompanying notes are an integral part of these non-consolidated financial statements.

On behalf of the Board:

_____ Director

_____ Director

Non-Consolidated Statement of Operations

Year ended December 31, 2016, with comparative information for 2015

	2016 Budget	2016 Actual	2015 Actual
Revenue:			
Municipal levy	\$ 18,380,514	\$ 18,380,513	\$ 18,181,956
Ministry of Community and Social Services	26,085,177	24,482,231	23,545,268
Ministry of Education	10,076,847	8,903,886	8,276,903
Ministry of Municipal Affairs and Housing	4,197,262	7,710,937	7,081,904
Ministry of Health and Long-Term Care	4,623,734	4,667,119	4,576,401
Employment and Social Development Canada	90,476	182,216	63,598
Ontario Trillium Foundation	-	375,000	-
Interest, recoveries and other	762,726	585,699	1,052,070
	64,216,736	65,287,601	62,778,100
Expenses:			
Ontario Works Financial Benefits	22,620,561	21,559,225	21,500,166
Social Housing Program	14,588,637	15,531,631	14,591,449
Child Care Program	10,133,758	10,067,495	9,377,661
EMS - Land Ambulance Program	8,354,331	8,580,012	8,394,192
Administration	2,302,005	2,355,615	1,970,916
Ontario Works Employment Program	5,408,223	5,646,220	5,245,613
Innovation Fund	470,000	473,440	476,970
Homelessness Program	90,476	162,216	48,672
Board	41,036	63,352	42,529
Amortization of tangible capital assets	376,000	453,011	486,206
	64,385,027	64,892,217	62,134,374
Excess (deficiency) of revenue over expenses before			
undernoted items	(168,291)	395,384	643,726
Gain (loss) on disposal of tangible capital assets	-	(22,357)	(57,537)
Provincial settlements	(168,292)	(222,383)	(375,914)
Excess (deficiency) of revenue over expenses	(336,583)	150,644	210,275
Accumulated surplus, beginning of the year	7,550,314	7,550,314	7,340,039
Accumulated surplus, end of the year	\$ 7,213,731	\$ 7,700,958	\$ 7,550,314

The accompanying notes are an integral part of these non-consolidated financial statements.

Non-Consolidated Statement of Changes in Net Financial Assets

Year ended December 31, 2016, with comparative information for 2015

	2016	2015
Excess (deficiency) of revenue over expenses	\$ 150,644	\$ 210,275
Acquisition of tangible capital assets	(333,497)	(408,230)
Amortization of tangible capital assets	453,011	486,206
Proceeds on disposal of tangible capital assets	7,220	5,000
Loss on disposal of tangible capital assets	22,357	57,537
	299,735	350,788
Use of (increase in) other assets	(455,002)	17,320
Change in net financial assets	(155,267)	368,108
Net financial assets, beginning of year	4,749,627	4,381,519
Net financial assets, end of year	\$ 4,594,360	\$ 4,749,627

The accompanying notes are an integral part of these non-consolidated financial statements.

Non-Consolidated Statement of Cash Flows

Year ended December 31, 2016, with comparative information for 2015

	2016	2015
Cash flows from operating activities:		
Excess of revenue over expenses	\$ 150,644	\$ 210,275
Items not involving cash:		
Amortization of tangible capital assets	453,011	486,206
Loss on disposal of tangible capital assets	22,357	57,537
	626,012	754,018
Change in non-cash working capital:		
Decrease (increase) in accounts receivable	(2,089,919)	490,054
Increase (decrease) in other non-financial assets	(455,002)	17,320
Increase in deferred revenue - other	392,664	249,272
Increase (decrease) in accounts payable and accrued liabilities	(425,680)	867,686
	(1,951,925)	2,378,350
Cash flows from financing activities:		
Increase in deferred revenue - long-term	14,568	56,058
Cash flows from capital activities:		
Cash used to acquire tangible capital assets	(333,497)	(408,230)
Cash received on disposal of tangible capital assets	7,220	5,000
	(326,277)	(403,230)
Cash flows from investing activities:		
Increase in investments	(61,302)	(502,367)
Increase (decrease) in cash	(2,324,936)	1,528,811
Cash, beginning of year	8,667,773	7,138,962
Cash, end of year	\$ 6,342,837	\$ 8,667,773

The accompanying notes are an integral part of these non-consolidated financial statements.

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

The primary goal of the District of Nipissing Social Services Administration Board (the "Board") is to deliver an innovative and increased level of integrated social services comprised of Ontario Works, Children's Services, Social Housing and Emergency Medical Services to the citizens of the District of Nipissing. The Board's basic principles are to offer simplified access to service, enhanced customer service and sensitivity to language and cultural diversity.

The participating municipalities are as follows:

The Corporation of the City of North Bay Town of West Nipissing Township of East Ferris Municipality of Temagami Township of South Algonquin Township of Bonfield Township of Calvin Township of Calvin Township of Papineau-Cameron Town of Mattawa Township of Chisholm Township of Mattawan Certain unincorporated areas in the District of Nipissing

1. Significant accounting policies:

(a) Basis of presentation:

These non-consolidated financial statements have been prepared for the use of the Board. They do not reflect the financial position and related operations of the Nipissing District Housing Corporation which are disclosed separately in the notes to the financial statements (see note 10).

The financial statements of the Board are prepared by management in accordance with Canadian generally accepted accounting principles for government organizations as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies adopted by the Board are as described below.

(b) Basis of accounting:

Revenue and expenses are reported on the accrual basis of accounting.

The accrual basis of accounting recognizes revenue as they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

1. Significant accounting policies (continued):

(c) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land, are amortized on a declining-balance basis using the following annual rates:

Asset	Rate
Office equipment	10%
Ambulances	20%
Medical equipment	25%
Machinery and equipment	10%
Leasehold improvements	20%

Amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for use.

(ii) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are recorded as revenue.

(d) Reserves and reserve funds:

Certain amounts, as approved by the Board, are set aside in reserves or reserve funds for future operating and capital purposes. Transfers to and/or from the reserves and reserve funds are an adjustment to the respective fund when approved.

(e) Government subsidies:

Government subsidies are recognized in the financial statements as revenues in the period in which events giving rise to the subsidy occur, providing the subsidies are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

1. Significant accounting policies (continued):

(f) Investments:

Investments are recorded at cost. Temporary declines in the market value of the long-term investments are not adjusted.

(g) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant items subject to such estimates and assumptions include valuation allowances for receivables and valuation of the Canada – Ontario Affordable Housing Program Loans. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the year in which they become known.

2. Accounts receivable:

	2016	2015
Province of Ontario:		
Ministry of Community and Social Services	\$ 2,367,070	\$ 453,923
Ministry of Municipal Affairs and Housing	181,746	106,952
Other:		
Town of Mattawa	_	37,142
South Algonquin Township	39,069	_
Township of Papineau-Cameron	19,715	_
Municipality of Temagami	66,201	67,191
Township of Chisholm	37,510	18,273
Employment and Social Development Canada	12,111	_
HST rebate	64,686	25,620
Accrued interest and other	108,512	97,600
	\$ 2,896,620	\$ 806,701

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

3. Investments:

		2016	2015
Nipissing District Housing Corporation, at cost (see note 10) Guaranteed Investment Certificates	\$	100 2,772,516	\$ 100 2,711,214
	\$ 2	2,772,616	\$ 2,711,314

Guaranteed investment certificates have yields ranging from 1.60% to 2.15% and mature at dates ranging from January 2017 to August 2018. The guaranteed investment certificates have a fair value of \$2,772,516 (2015 - \$2,711,214).

4. Accounts payable and accrued liabilities:

	2016	2015
Trade payables and accrued liabilities Ministry of Community and Social Services	\$ 1,366,704 781,526	\$ 1,486,901 1,087,009
	\$ 2,148,230	\$ 2,573,910

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

5. Deferred revenue:

(a) Classification:

		2016		2015
urrent:				
Affordable Housing Program	\$	54,326	\$	94,447
Capital repair fund	•	_		39,294
Investment in Affordable Housing		8,132		8,141
Interest		15,623		15,623
Strong Communities rent supplements		157,825		114,831
Homelessness Partnership fund		19,788		19,788
Other		22,343		22,331
Get Trained Workers		21,000		21,000
Affordable housing/rent supplement		127,989		113,341
Reformed NFP		16,405		148,530
Federal NFP		89,559		42,252
CHPI – MMAH		1,938		63,114
IAH – New Build		· _		625,290
IAH – SIF and SHIP		52,303		_
HFIS		5,399		5,000
SHRRP		949,857		107,971
Ontario Works client repayments		291,130		-
	\$	1,833,617	\$	1,440,953
Long-term:				
Social housing federal capital	\$	2,508,018	\$	2,508,018
Emergency medical services severance	-	460,199	-	460,199
Emergency medical services vehicles and equipment		133,440		133,440
Social housing severance		132,924		132,924
AP - Home (repair replacement)		201,285		186,717
	\$	3,435,866	\$	3,421,298

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

5. Deferred revenue: (continued)

(b) Continuity

	2016	2015
Current:		
Balance, beginning of year	\$ 1,440,953	\$ 1,191,681
Add: contributions received Reformed NFP Federal NFP Strong communities rent supplement IAH – New Build Affordable housing/rent supplement HFIS SHRRP funding received IAH – SIF and SHIP	- 47,307 42,994 - 14,648 399 949,857 52,303	26,242 42,252 23,207 625,290 21,830 - 122,817
Ontario Works client repayments Other	291,130 12	
Less: amounts recognized to revenue: IAH – New Build Investment in affordable housing Reformed NFP Affordable Housing Program HFIS Other CHPI – MMAH Homelessness partnership fund Capital repair fund SHRRP payments	(625,290) (9) (132,125) (40,121) - (61,176) - (39,294) (107,971)	- (5,134) - (1,666) (11) (588,433) (2,276) - (14,846)
Balance, end of year	\$ 1,833,617	\$ 1,440,953
Long-term:		
Balance, beginning of year	\$ 3,421,298	\$ 3,365,240
Add: contributions received: AHP Home Repair Repayments	14,568	56,058
Balance, end of year	\$ 3,435,866	\$ 3,421,298

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

6. Tangible capital assets:

		Balance at			Balance at
		December 31,			December 31,
Cost		2015	Additions	Disposals	2016
Office equipment	\$	953,917	80,412	(49,157)	985,172
Ambulances		2,219,371	244,458	(194,993)	2,268,836
Medical equipment		832,188	8,627	(62,391)	778,424
Machinery and equipment		9,113	-	-	9,113
Leasehold improvements		2,217,525	-	-	2,217,525
Total	\$	6,232,114	333,497	(306,541)	6,259,070
		Balance at			Balance at
Accumulated		December 31,		Amortization	December 31,
Amortization		2015	Disposals	expense	2016
Office equipment	\$	726,985	(48,845)	87,073	765,213
Ambulances	Ŧ	1,471,856	(174,056)	195,597	1,493,397
Medical equipment		678,729	(54,063)	38,440	663,106
Machinery and equipment		4,270	-	484	4,754
Leasehold improvements		1,720,038	-	131,417	1,851,455
Total	\$	4,601,878	(276,964)	453,011	4,777,925
	1	Net book value,			Net book value,
		December 31,			December 31,
		2015			2016
Office equipment	\$	226,932			219,959
Ambulances		747,515			775,439
Medical equipment		153,459			115,318
Machinery and equipment		4,843			4,359
Leasehold improvements		497,487			366,070
Total	\$	1,630,236			1,481,145

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

6. Tangible capital assets:

		Balance at			Balance at
		December 31,			December 31,
Cost		2014	Additions	Disposals	2015
Office equipment	\$	858,095	95,822	-	953,917
Ambulances		2,114,488	288,842	(183,959)	2,219,371
Medical equipment		808,622	23,566	-	832,188
Machinery and equipment		9,113	-	-	9,113
Leasehold improvements		2,217,525	-	-	2,217,525
Total	\$	6,007,843	408,230	(183,959)	6,232,114
		Balance at			Balance at
Accumulated		December 31,		Amortization	December 31,
Amortization		2014	Disposals	expense	2015
Office equipment	\$	613,174	-	113,811	726,985
Ambulances		1,404,082	(121,422)	189,196	1,471,856
Medical equipment		627,576	-	51,153	678,729
Machinery and equipment		3,732	-	538	4,270
Leasehold improvements		1,588,530	-	131,508	1,720,038
Total	\$	4,237,094	(121,422)	486,206	4,601,878
	1	Net book value,			Net book value,
		December 31,			December 31,
		2014			2015
Office equipment	\$	244,921			226,932
Ambulances	-	710,406			747,515
Medical equipment		181,046			153,459
Machinery and equipment		5,381			4,843
Leasehold improvements		628,995			497,487
Total	\$	1,770,749			1,630,236

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

7. Accumulated surplus:

Accumulated surplus consists of individual fund surplus and reserves and reserve funds as follows:

	2016	2015
Invested in tangible capital assets Operating fund	\$ 1,481,145 1,463,511	\$ 1,630,236 1,268,611
Reserves and reserve funds (note 8)	4,756,302	4,651,467
	\$ 7,700,958	\$ 7,550,314

8. Reserves and reserve funds:

	2016	2015
Set aside for specific purposes by the Board:		
Reserves:		
Social Housing capital	\$ 817,274	\$ 817,274
Social Housing operations	300,000	300,000
Affordable housing	512,445	409,956
EMS HR operations	195,537	195,537
ASO employee benefits	140,222	140,222
OCB reserve	9,157	11,066
OD contingency	112,000	112,000
Project reserve	149,080	149,080
Funds subject to external restrictions:		
Best start	612,014	607,759
Child Care	1,908,573	1,908,573
	\$ 4,756,302	\$ 4,651,467

9. Employee future benefits:

The Board makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer defined benefit pension plan. Employer contributions made to OMERS during the year by the Board amounted to \$493,256 (2015 - \$471,330).

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

10. Related party:

Nipissing District Housing Corporation (the "Corporation") is a wholly-owned subsidiary of the Board. The Board is a funding agency of the Corporation. Transactions between the Board and the Corporation are in the normal course of operations and are measured at the exchange amount, being the amount of consideration established and agreed to by the related parties.

The Corporation has adopted Canadian public sector accounting standards including the 4200 standards for government not-for-profit organizations which is different from the standards adopted by the Board.

Audited financial information for the Corporation is not available as at the date of these financial statements.

11. Forgivable loans:

Included in the Housing program expenses is \$330,892 (2015 - \$164,247) in grants to individuals with forgivable conditions. In total, \$3,342,495 of these grants has been advanced since 2009. These grants are issued to low income home owners as loans forgivable over 20 years. However, if the house is sold before the 20 year forgiveness period, the home owner must repay a pro-rated amount back to the Board. If the Board receives funds because of a homeowner selling their property, the amount is used by the Board to grant a new loan to another low income home owner. To date, a total of \$201,285 has been repaid of which \$14,567 was in 2016.

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

12. Commitments:

The Board rents office premises under a long-term operating lease with the City of North Bay. The current lease expires March 31, 2020 with two additional five year renewal terms. The aggregate rental payments to the expiry date amount to \$965,000. Offsite storage has been obtained from the North Bay Public Library at a cost of \$5,220 per annum.

The Board rents premises from the Municipality of West Nipissing. The current lease expires December 31, 2020 with two additional five year renewal terms. The aggregate rental payments to the expiry date amount to \$189,116. The Board also rents office space in West Nipissing. The current lease expires August 31, 2022. The aggregate rental payment to expiry is \$297,000.

The Board rents premises in Mattawa. The current lease expires December 31, 2017. The aggregate rental payments to the expiry date amount to \$19,675.

The Board rents premises in North Bay. The current lease expires December 31, 2031 with two additional five year renewal terms. The aggregate rental payments to the expiry date amount to \$4,975,270.

The Board rents EMS patient equipment. The current lease expires on March 31, 2020. The aggregate rental payments to the expiry date amount to \$354,012.

A month-to-month rental agreement currently exists with the Town of Temagami (\$7,700 per annum). This agreement is related to the provision of land ambulance services in the district.

The Board also rents premises on a month-to-month basis in South Algonquin (\$11,173 per annum).

13. Comparative amounts:

Certain comparative amounts have been reclassified from those previously presented to conform to the presentation of the 2016 financial statements.

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

14. Segmented information:

The District of Nipissing Social Services Administration Board supports the development of health and self-sufficient communities through the innovative and responsive delivery of various social assistance programs. For reporting purposes the Board's financial activities are organized and reported by program.

Certain programs that have been separately disclosed in the segmented information, along with the services they provide are as follows:

Ontario Works financial benefits and related

Financial and employment assistance is provided to individuals in temporary financial need. The goals are to assist participants in achieving independence and self-reliance and to transition the participants to the workforce.

Child care program

Child care funding is administered to child care operators within the district in accordance with the Day Nurseries Act.

Social housing program

The social housing program is responsible for the direct management of the public housing portfolio, the administration of the Non-profit and Urban and Native Housing projects within the district, administration of various federal and provincial housing programs, and the administration and maintenance of the central waiting list within the district.

EMS – Land ambulance program

Emergency and non-emergency land ambulance services are provided within the district.

Board costs and administration

Administration of programs and services are managed by an administrative team which provides support for the ongoing services of the Board.

Innovation fund

This is 100% municipal funding distributed as grants to support programs and services that target low income families and individuals in the District of Nipissing. This fund replaces the NCB savings, and the OCB Reinvestment fund, that represented municipal savings from OW financial benefits to families that were to be reinvested into to programs and services that supported low income families as mandated by the Province.

Notes to Non-Consolidated Financial Statements

Year ended December 31, 2016

14. Segmented information (continued):

Homelessness program

Consists of the Homeless Partnering Strategy program fully funded through HRDC. The program promotes strategic partnerships and structures including housing solutions and stable supports, to assist homeless persons move toward autonomy and self-sufficiency.

Capital projects

Includes the costs, current and past, associated with various capital projects including leasehold improvements, and some technology upgrades.

For each reported segment, revenue and expenses represent both the amounts that are directly attributable to the segment as well as amounts that can reasonably be allocated to the segment. Administration costs are allocated to the program based on an availability of funding as well as an estimate of their consumption of administrative services. The accounting policies utilized in these segments are consistent with those followed in preparation of the financial statements as disclosed in Note 1.

Segmented Information Schedule

	Ontario Works Financial Benefits	Ontario Works Employment and Program Delivery	Innovation Fund	Child Care Program	Social Housing Program	EMS - Land Ambulance Program	Homelessness Program	Board Costs	Ac
	(Schedule 1)			(Schedule 2)	(Schedule 3)				
Revenue:									
Municipal levy	\$ 1,422,553	2,773,259	470,000	1,319,045	8,081,987	4,237,604	-	76,065	
Provincial Funding	19,971,035	4,886,196	-	8,903,886	6,416,194	4,667,119	-	-	
Federal Funding - HRDC	-	-	-	-	-	-	162,214	-	
Repayments	307,994	70,707	1,532	539	5,563	19,585	-	-	
Interest and other	-	5,091	-	-	-	-	-	35,706	
Deferred revenue	-	-	-	-	1,294,743	-	2	-	
Total revenue	21,701,582	7,735,253	471,532	10,223,470	15,798,487	8,924,308	162,216	111,771	
Expenses:									
Salaries and benefits	-	4,353,322	-	457,180	704,971	147,980	24,640	43,383	
Honorariums	-	-	-	-	-	-	-	2,006	
Training	-	20,338	-	3,781	35,932	5,964	-	3,851	
Travel	-	16,710	-	2,959	8,065	157	-	8,373	
Technology	-	68,209	-	8,386	13,008	45,105	-	236	
Accommodations	-	118,214	-	10	-	246,048	-	-	
Professional fees and service charges	-	30,882	-	1,398	45,218	551	1,527	-	
General office	-	111,193	-	2,772	11,102	134,446	-	5,503	
Materials and services (EMS)	-	-	-	-	-	212,951	-	-	
Equipment and vehicle (EMS)	-	-	-	-	-	175,558	-	-	
Employment related costs (Clients)	-	391,012	-	-	-	-	-	-	
Transfers to recipients and service providers	21,559,225	536,340	473,440	9,591,009	14,713,335	7,611,252	136,049	-	
Expenses before undernoted items	21,559,225	5,646,220	473,440	10,067,495	15,531,631	8,580,012	162,216	63,352	
Amortization of tangible capital assets	-	18,850	-	57	6,196	254,540	-	184	
Allocated administration costs	-	1,961,024	-	173,708	126,548	36,258	-	72,279	
Total expenses	21,559,225	7,626,094	473,440	10,241,260	15,664,375	8,870,810	162,216	135,815	
Provincial settlements	-	174,101	-	(2,934)	-	51,216	-	-	
Loss on disposal of tangible capital assets	-	88	-	-	-	22,269	-	-	
Excess (deficiency) of revenues over expenses	\$ 142,357	(65,030)	(1,908)	(14,856)	134,112	(19,987)	-	(24,044)	

Administration	Total 2016
-	18,380,513
-	44,844,430
15,000	177,214
30,800	436,720
108,182	148,979
5,000	1,299,745
158,982	65,287,601
1,365,626	7,097,102
-	2,006
30,688	100,554
7,777	44,041
97,105	232,049
465,532	829,804
279,882	359,458
109,005	374,021
-	212,951
-	175,558
-	391,012
-	54,620,650
2,355,615	64,439,206
173,184	453,011
(2,369,817)	-
158,982	64,892,217
	· .,•• - , - . /
-	222,383
-	22,357
-	150,644

Schedule 1

Non-Consolidated Schedule of Operations - Ontario Works Financial Benefits

	Financial Assistance	Discretionary Benefits	Mandatory Benefits	Funerals & Burials	Total
Revenue:					
Municipal levy	\$ 1,183,940	169,233	35,380	34,000	1,422,553
Provincial funding	18,693,113	772,694	505,228	-	19,971,035
Repayments	218,710	59,477	19,456	10,351	307,994
Total revenue	20,095,763	1,001,404	560,064	44,351	21,701,582
Expenses:					
Transfers to recipients and service providers	20,058,963	901,822	536,336	62,104	21,559,225
Total expenses	20,058,963	901,822	536,336	62,104	21,559,225
Excess (deficiency) of revenue over expenses	\$ 36,800	99,582	23,728	(17,753)	142,357

Schedule 2

Non-Consolidated Schedule of Operations - Child Care Program

	Fee Subsidy	Capital Retrofit	Capacity Funding	Play Based Mtl	Repairs & Maintenance	Special Needs	Resource Centre	General Operating	Pay Equity	Transform	Small Water Works	ECLD Planning	Wage Enhancement	Best Start	Administration	Total
Revenue:																
Municipal levy \$	1,014,762	-	-	-	-	-	53,268	-	-	-	-	-	-	-	251,015	1,319,045
Provincial funding	4,568,019	9,530	32,284	13,418	15,652	781,903		1,609,108	171,122	9,914	1,320	34,100	1,278,180	-	379,336	8,903,886
Repayments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	539	539
Total revenue	5,582,781	9,530	32,284	13,418	15,652	781,903	53,268	1,609,108	171,122	9,914	1,320	34,100	1,278,180	-	630,890	10,223,470
Expenses:																
Salaries and benefits	-	-	-	-	-	-	-	-	-	-	-	19,046	-	-	438,134	457,180
Training	-	-	-	-	-	-	-	-	-	-	-	432	-	-	3,349	3,781
Travel	-	-	-	-	-	-	-	-	-	-	-	680	-	-	2,279	2,959
Technology	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,386	8,386
Accommodations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	10
Professional fees and service charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,398	1,398
General office	-	-	-	-	-	-	-	-	-	-	-	720	-	-	2,052	2,772
Transfers to recipients and service providers	5,582,781	9,530	32,284	13,418	15,652	781,903	53,264	1,609,108	171,122	9,914	-	13,309	1,278,177	-	20,547	9,591,009
Expenses before undernoted items	5,582,781	9,530	32,284	13,418	15,652	781,903	53,264	1,609,108	171,122	9,914	-	34,187	1,278,177	-	476,155	10,067,495
Amortization of capital assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	57	57
Allocated administration costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	173,708	173,708
Total expenses	5,582,781	9,530	32,284	13,418	15,652	781,903	53,264	1,609,108	171,122	9,914	-	34,187	1,278,177	-	649,920	10,241,260
Provincial settlements	-	-	-	-	-	-	-	-	-	-	1,320	-	(4,254)	-	-	(2,934)
Excess (deficiency) of revenue over expenses \$	-	-		-	-	-	4	-	-	-	-	(87)	4,257	-	(19,030)	(14,856)

Schedule 3

Non-Consolidated Schedule of Operations - Social Housing Program

						Rent										
					NDHC	Supplemental	Nipissing	Northern								
	Reformed NFP	Municipal NFP	Federal NFP	Urban Native	Operating & Capital	Housing Allowance	Housing Registry	Remote Build & Repair	IAH Funds Renovates	IAH New Build	SHEEP	СНРІ	AH Reserve Fund	НОАР	Administration	Total
					-		• •	-								
Revenue:																
Municipal levy	\$ 3,070,549	1,146,495	-	-	2,533,248	437,139	69,194	128,637	-	-	-	-	102,489	-	594,236	8,081,987
Provincial funding	2,438,678	-	335,949	1,082,121	-	361,723	-	126,992	237,808	156,322	17,350	1,364,898	-	79,800	214,553	6,416,194
Repayments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,563	5,563
Deferred revenue	148,529	-	42,252	-	-	228,172	-	39,294	107,971	625,290	-	39,697	-	-	63,538	1,294,743
Total revenues	5,657,756	1,146,495	378,201	1,082,121	2,533,248	1,027,034	69,194	294,923	345,779	781,612	17,350	1,404,595	102,489	79,800	877,890	15,798,487
Expenses:																
Salaries and benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	704,971	704,971
Training	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,932	35,932
Travel	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,065	8,065
Technology	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,008	13,008
Professional fees and service charges	-	-	-	-	-	-	-	-	14,887	-	-	-	-	-	30,331	45,218
General office	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,102	11,102
Transfers to recipients and service providers	5,637,605	1,073,263	378,201	1,082,121	2,533,248	1,027,034	69,194	294,858	330,892	781,612	17,350	1,404,595	-	79,800	3,562	14,713,335
Expenses before undernoted items	5,637,605	1,073,263	378,201	1,082,121	2,533,248	1,027,034	69,194	294,858	345,779	781,612	17,350	1,404,595	-	79,800	806,971	15,531,631
Amortization of tangible capital assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,196	6,196
Allocated administration costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	126,548	126,548
Total expenses	5,637,605	1,073,263	378,201	1,082,121	2,533,248	1,027,034	69,194	294,858	345,779	781,612	17,350	1,404,595	-	79,800	939,715	15,664,375
Excess of revenue over expenses	\$ 20,151	73,232	-	-	-	-	-	65	-	-	-	-	102,489	-	(61,825)	134,112